

PROGRAM EXPENDITURES & COMMITMENTS

The following tables describe and list the expenditures and commitments made in 2008 to advance Wallace’s work in its three focus areas of education leadership, out-of-school time learning and building appreciation and demand for the arts. In each of these areas, our approach and expenditures are grouped under two main strategic categories: Develop Innovation Sites, and Develop and Share Knowledge.

- **DEVELOP INNOVATION SITES** — We invest in, and work closely with, selected sites to help them plan and test out new approaches to addressing the change goals to which we have mutually agreed. These sites can provide us and the broader field with insights into what ideas are or are not effective and what conditions support or impede progress.
- **DEVELOP AND SHARE KNOWLEDGE** — In concert with our innovation site work, we develop and spread lessons that can improve practice and policy using research and a range of communications strategies. These activities both enhance the work in our funded sites and hold the potential to expand opportunities for people and institutions nationwide.



Our goal is to develop and test approaches in state and district sites that can improve the quality of leadership and leaders’ impact on teaching and learning; capture lessons from our sites and funded research and share them within our network and beyond to strengthen the work of our states and districts and enable other sites that will never receive our funding to benefit.

1. DEVELOP INNOVATION SITES

Our funding to innovation sites is differentiated so that the largest share of our resources goes to states and districts making the most progress. Our funding now falls under three categories:

1. “Cohesive Leadership System” Sites – consolidated state-district grants to those making the most progress towards connecting state and district policies affecting leadership standards, training and conditions;
2. “Aligned System of Leader Development” Sites – grants to states or districts that have made significant progress in creating a high-quality leadership development system; and
3. “Leadership Network” Sites – enabling the remaining states and districts to stay connected to the leadership improvement work supported by Wallace.

Organization / IRS name, if different (City, State)	APPROVED 2008	PAID 2008	FUTURE PAYMENTS
“COHESIVE LEADERSHIP SYSTEM” SITES (GROUPED BY STATE):			
DELAWARE			
DELAWARE DEPARTMENT OF EDUCATION (Dover, DE)	3,000,000	1,500,000	1,500,000
GEORGIA			
UNIVERSITY SYSTEM OF GEORGIA FOUNDATION, INC. (Atlanta, GA)	3,800,000	1,900,000	1,900,000
ILLINOIS			
ADVANCE ILLINOIS (Chicago, IL)	300,000	300,000	–
ILLINOIS STATE UNIVERSITY / The Board of Trustees of Illinois State University (Normal, IL)	4,000,000	2,000,000	2,000,000
IOWA			
IOWA DEPARTMENT OF EDUCATION (Des Moines, IA)	3,000,000	1,500,000	1,500,000

	APPROVED 2008	PAID 2008	FUTURE PAYMENTS
KENTUCKY			
JEFFERSON COUNTY PUBLIC SCHOOLS (Louisville, KY)	3,800,000	1,900,000	1,900,000
LOUISIANA			
STATE OF LOUISIANA OFFICE OF THE GOVERNOR (Baton Rouge, LA)	3,400,000	1,700,000	1,700,000
MASSACHUSETTS			
MASSACHUSETTS DEPARTMENT OF EDUCATION (Malden, MA)	4,000,000	2,000,000	2,000,000
NEW MEXICO			
STATE OF NEW MEXICO DEPARTMENT OF FINANCE AND ADMINISTRATION (Santa Fe, NM)	3,400,000	1,700,000	1,700,000
NEW YORK			
THE NEW YORK CITY LEADERSHIP ACADEMY, INC. (New York, NY)	1,500,000	1,500,000	–
THE UNIVERSITY OF THE STATE OF NEW YORK / The University of the State of New York Regents Research Fund (Albany, NY)	3,000,000	1,300,000	1,700,000
OHIO			
OHIO DEPARTMENT OF EDUCATION (Columbus, OH)	3,400,000	1,700,000	1,700,000
“ALIGNED SYSTEM OF LEADER DEVELOPMENT” SITES:			
INDIANA			
FORT WAYNE COMMUNITY SCHOOLS (Fort Wayne, IN)	1,500,000	750,000	750,000
MICHIGAN			
WESTERN MICHIGAN UNIVERSITY (Kalamazoo, MI)	1,800,000	900,000	900,000
MISSOURI			
MISSOURI DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION (Jefferson City, MO)	2,000,000	1,000,000	1,000,000
OREGON			
OREGON DEPARTMENT OF EDUCATION (Salem, OR)	2,000,000	1,000,000	1,000,000
RHODE ISLAND			
PROVIDENCE SCHOOL DEPARTMENT AND THE PROVIDENCE PLAN (Providence, RI)	1,200,000	600,000	600,000
WISCONSIN			
STATE OF WISCONSIN DEPARTMENT OF PUBLIC INSTRUCTION (MADISON, WI)	2,000,000	1,000,000	1,000,000
“LEADERSHIP NETWORK” SITES:			
ARIZONA			
ARIZONA DEPARTMENT OF EDUCATION (Phoenix, AZ)	75,000	75,000	–
ALABAMA			
STATE OF ALABAMA DEPARTMENT OF EDUCATION (Montgomery, AL)	75,000	75,000	–
INDIANA			
INDIANA DEPARTMENT OF EDUCATION (Indianapolis, IN)	75,000	75,000	–
KANSAS			
STATE OF KANSAS DEPARTMENT OF EDUCATION (Topeka, KS)	75,000	75,000	–
MISSISSIPPI			
STATE OF MISSISSIPPI DEPARTMENT OF EDUCATION (Jackson, MS)	75,000	75,000	–

	APPROVED 2008	PAID 2008	FUTURE PAYMENTS
RHODE ISLAND			
RHODE ISLAND STATE DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION (Providence, RI)	75,000	75,000	–
VIRGINIA			
FAIRFAX COUNTY PUBLIC SCHOOLS (Falls Church, VA)	75,000	75,000	–

PARTNER ORGANIZATIONS – The following four organizations will continue to assist our strongest sites in their work, but are putting the majority of their emphasis on sharing lessons about leadership improvement with their members.

COUNCIL OF CHIEF STATE SCHOOL OFFICERS (Washington, DC)	800,000	500,000	300,000
NATIONAL ASSOCIATION OF STATE BOARDS OF EDUCATION (Alexandria, VA)	500,000	225,000	275,000
NATIONAL CONFERENCE OF STATE LEGISLATURES (Denver, CO)	500,000	225,000	275,000
NATIONAL GOVERNORS' ASSOCIATION CENTER FOR BEST PRACTICES (Washington, DC)	400,000	175,000	225,000

The following organizations will continue to offer a range of other assistance to Wallace-funded sites:

EDUCATION DEVELOPMENT CENTER, INC. (Newton, MA) – To strengthen the instrument used to assess the quality of our sites' leader training programs, assist selected sites in improving their leader training programs and contribute expertise to Wallace's Leadership Issue Groups. The Center will also continue to manage and improve the Wallace Education Leadership Action Network (ELAN) website, an interactive information exchange arm of www.wallacefoundation.org focused exclusively on the education leadership initiative.	–	700,000	700,000
SOUTHERN REGIONAL EDUCATION BOARD / Board of Control for Southern Regional Education (Atlanta, GA) – To continue to provide assistance to its 16-state network, eight of which are Wallace grantees, in redesigning and improving their statewide leadership preparation programs and policies. SREB will also prepare an updated "benchmarking" report assessing these states' progress, and three "issue reports" on leadership topics.	800,000	400,000	400,000

EXECUTIVE LEADERSHIP PROGRAM FOR EDUCATORS – This initiative seeks to address the scarcity of high-quality training opportunities for senior state and district leaders and their teams whose decisions affect who can become a principal and the working conditions of school leaders. With these investments, Wallace can also improve the work and the coordination of our state-district sites by providing senior leaders with the necessary training to increase their ability to lead significant change. The following two universities received support:

HARVARD UNIVERSITY / President and Fellows of Harvard College (Cambridge, MA)	–	1,000,000	–
UNIVERSITY OF VIRGINIA (Charlottesville, VA)	–	1,000,000	–

2. DEVELOP AND SHARE KNOWLEDGE

These investments are designed to reinforce the state-district work by developing a knowledge base and by raising awareness of the lessons being learned through our site-based work and research efforts.

DEVELOP A KNOWLEDGE BASE			
EDUCATION DEVELOPMENT CENTER, INC. (Newton, MA) – To evaluate Wallace-funded districts' efforts to use their power as consumers to influence universities' leadership training programs so that they are of higher quality and are more responsive to district needs and conditions.	–	800,000	400,000
NATIONAL SCHOOL BOARDS ASSOCIATION, INC. (Alexandria, VA) – To fund a national survey of school board members, with the goal of using the survey to focus members on the role of leadership, including their own, in lifting student performance.	100,000	–	100,000

	APPROVED 2008	PAID 2008	FUTURE PAYMENTS
RAND CORPORATION (Santa Monica, CA) – To evaluate Wallace-funded states’ and districts’ development of a cohesive leadership system and to analyze the accomplishments and limitations of what states can do to strengthen school leadership.	–	1,100,000	800,000
UNIVERSITY OF MINNESOTA / Regents of the University of Minnesota (Minneapolis, MN) – To gather and publish evidence of what leadership activities matter most for teaching and learning, and how and why those practices result in instructional improvement in some contexts and not others.	–	250,000	–
OTHER RELATED EXPENSES – Evaluation of School Administration Manager project; market research; consulting	1,001,344	1,001,344	–

SHARE LESSONS

In 2008, Wallace entered into communications partnerships with the following four organizations to help bring leadership to the forefront of school improvement agendas and encourage the constituencies of these organizations to explore our resources and research.

AMERICAN ASSOCIATION OF SCHOOL ADMINISTRATORS (Arlington, VA)	150,000	–	150,000
THE EDUCATION TRUST, INC. (Washington, DC)	175,000	175,000	–
NATIONAL STAFF DEVELOPMENT COUNCIL (Dallas, TX)	250,000	250,000	–
UNIVERSITY COUNCIL FOR EDUCATIONAL ADMINISTRATION (Austin, TX)	75,000	75,000	–

The following two organizations received support to help them make their well-regarded leadership training materials developed through previous Wallace funding more broadly accessible.

SOUTHERN REGIONAL EDUCATION BOARD / Board of Control for Southern Regional Education (Atlanta, GA)	250,000	250,000	–
INSTITUTE FOR LEARNING AT THE UNIVERSITY OF PITTSBURGH / University of Pittsburgh Office of the Comptroller (Pittsburgh, PA)	250,000	–	250,000
OTHER RELATED EXPENSES – Publication expenses; speakers’ travel expenses.	59,067	59,067	–

RAISE AWARENESS THROUGH PUBLIC ENGAGEMENT

EDUCATION WEEK / Editorial Projects in Education, Inc. (Bethesda, MD) – To provide support for a series of news and feature articles focusing on education leadership. Education Week editors will also produce annual research-based reports and launch an e-newsletter devoted to leadership issues.	–	500,000	–
LEARNING MATTERS, INC. (New York, NY) – To support several news segments on The NewsHour with Jim Lehrer on PBS covering the efforts by school leaders in New Orleans and Washington, DC to improve their school systems.	500,000	250,000	250,000
OTHER RELATED EXPENSES – Conference expenses to share lessons about research; speaking tours; travel expenses.	242,205	242,205	–

OUT-OF-SCHOOL TIME LEARNING

Our goal is to develop and test ways in which cities can plan and implement strategies that increase overall participation in high-quality out-of-school time (OST) programs so that children and youth, especially those with the highest needs, attend often enough to gain developmental benefits.

1. DEVELOP INNOVATION SITES

We are supporting efforts in five cities – Boston, Chicago, New York City, Providence and Washington, DC – to develop and test coordinated, citywide approaches to increasing participation in high-quality out-of-school time learning opportunities. The following organizations received funding to manage and promote this work within each city:

	APPROVED 2008	PAID 2008	FUTURE PAYMENTS
AFTER SCHOOL MATTERS (Chicago, IL) – Working collaboratively with Chicago’s Department of Children & Youth Services, the goal is to increase access to high-quality OST paid apprenticeships and other services for high school students and to track participation.	–	3,000,000	–
BOSTON AFTER SCHOOL & BEYOND, INC. (Boston, MA) – To implement Partners for Student Success, an unprecedented collaboration between the city’s out-of-school time service providers and the Boston public schools that seeks to assist struggling public elementary school students with enrichment activities and academic help.	–	2,400,650	1,829,350
DC CHILDREN AND YOUTH INVESTMENT TRUST CORPORATION (Washington, DC) – To lead a citywide effort in partnership with the DC Public Schools to build a more effective approach to serving the needs of middle school youth beyond the school day.	–	3,000,000	–
THE MAYOR’S FUND TO ADVANCE NEW YORK CITY (New York, NY) – To implement the city’s out-of-school time business plan created with Wallace support to build a coherent system that provides more opportunities for children of all age groups to participate in high-quality out-of-school learning programs.	–	2,000,000	1,296,150
PROVIDENCE AFTER SCHOOL ALLIANCE (Providence, RI) – To continue to create and coordinate a neighborhood-based system that substantially increases participation citywide in high-quality out-of-school time learning opportunities, particularly for middle school youth.	–	1,000,000	–
RELATED EXPENSES – Financial management assistance to selected Chicago OST providers.	1,150,000	1,150,000	–

2. DEVELOP AND SHARE KNOWLEDGE

These investments are designed to identify and address key knowledge gaps and to share the lessons being learned from our-site-based work and research efforts.

DEVELOP A KNOWLEDGE BASE			
DONORS FORUM (Chicago, IL) – To establish a policy forum in Chicago that includes government, philanthropic and nonprofit leaders to analyze and recommend improvements in funding policies, practices and conditions that affect the performance of nonprofit organizations in that city.	1,425,000	350,000	1,075,000
HARVARD UNIVERSITY / President and Fellows of Harvard College (Cambridge, MA) – To conduct a study to determine the most effective methods for building and maintaining OST participation by middle and high school youth.	–	610,000	240,000
THE PENNSYLVANIA STATE UNIVERSITY (University Park, PA) – To support an innovative effort to address behavior problems that arise in many youth-serving programs. To serve two purposes: support new approaches for improving behavior in youth programs; and build Wallace’s partnership with the W.T. Grant Foundation.	325,000	–	325,000
PUBLIC/PRIVATE VENTURES (Philadelphia, PA) – To conduct an evaluation of Providence’s OST “After-Zone” neighborhood service delivery model developed by the Providence After School Alliance.	–	–	300,000
RAND CORPORATION (Santa Monica, CA) – To assess OST system building in the five cities in Wallace’s initiative, describing and analyzing progress on key system issues, including: monitoring and managing program quality and attendance; managing costs; program capacity; and building citywide communication.	–	1,490,000	100,000

The following two organizations received funding for additional research on their collaborative, comprehensive study of the costs of high-quality out-of-school time programs that was published in 2009:

	APPROVED 2008	PAID 2008	FUTURE PAYMENTS
THE FINANCE PROJECT (Washington, DC)	17,000	17,000	–
PUBLIC/PRIVATE VENTURES (Philadelphia, PA)	63,000	63,000	–

The following two organizations received funding to produce reports exploring the landscape of summer learning:

CHILD TRENDS, INC. (Washington, DC)	40,000	–	40,000
JOHNS HOPKINS UNIVERSITY (Baltimore, MD)	60,000	–	60,000
OTHER RELATED EXPENSES – White papers on OST management	299,550	299,550	–

SHARE LESSONS

NATIONAL LEAGUE OF CITIES INSTITUTE (Washington, DC) – To implement a multi-year strategy that disseminates lessons about building effective citywide systems to support out-of-school learning.	–	300,000	350,000
OTHER RELATED EXPENSES – Dissemination of OST cost study and development of a web-based OST cost calculator.	335,701	335,701	–



Our current arts programs seek to build current and future audiences by making the arts a part of more people’s lives. Our strategy has two components: the Wallace Excellence Awards, which provide support to exemplary arts organizations in selected cities to identify, develop and share effective ideas and practices to reach more people; and Arts for Young People, whose goal is to help selected cities develop effective approaches for expanding high-quality arts learning opportunities both inside and outside of school, and to capture and share lessons that can benefit many other cities and arts organizations.

1. DEVELOP INNOVATION SITES

WALLACE EXCELLENCE AWARDS – This program provides support to exemplary arts organizations in selected cities to test and maintain effective participation-building practices. An important goal is to help develop a “knowledge portfolio” of such practices that can benefit many other organizations. We also seek to create “learning networks” that can help elevate the visibility of participation-building in our target cities and spread the lessons broadly. In 2008, we added Seattle and Minneapolis/St. Paul to our initiative, bringing to six the number of participating cities. Since 2006, a total of 54 arts organizations located in those cities have been given Wallace Excellence Awards. To facilitate the exchange of effective ideas within those six target cities, we have provided additional grants to six organizations to act as coordinating agents for this city-based approach: Boston Foundation; Chicago Community Trust; Philadelphia Foundation; San Francisco Foundation; Washington State Arts Commission; and Minnesota Community Foundation.

ALONZO KING’S LINES BALLET / Alonzo King’s Lines Ballet/San Francisco Dance Center (San Francisco, CA)	–	50,000	100,000
ANNENBERG CENTER FOR THE PERFORMING ARTS / Trustees of the University of Pennsylvania (Philadelphia, PA)	–	175,000	225,000
ARDEN THEATRE COMPANY (Philadelphia, PA)	–	75,000	125,000

	APPROVED 2008	PAID 2008	FUTURE PAYMENTS
BEVERLY ARTS CENTER (Chicago, IL)	–	30,000	30,000
BLACK ENSEMBLE THEATER (Chicago, IL)	–	45,000	–
BOSTON FOUNDATION (Boston, MA)	–	–	300,000
BOSTON LYRIC OPERA COMPANY (Boston, MA)	–	75,000	75,000
BOSTON SYMPHONY ORCHESTRA, INC. (Boston, MA)	–	25,000	25,000
CENTER FOR ASIAN AMERICAN MEDIA (San Francisco, CA)	35,000	160,000	175,000
THE CHAMBER ORCHESTRA OF PHILADELPHIA / Concerto Soloists of Philadelphia (Philadelphia, PA)		160,000	210,000
CHICAGO COMMUNITY TRUST / The Chicago Community Trust Foundation (Chicago, IL)	–	–	300,000
THE CHICAGO SINFONIETTA (Chicago, IL)	30,000	75,000	40,000
THE CLAY STUDIO (Philadelphia, PA)	–	80,000	130,000
THE CONTEMPORARY JEWISH MUSEUM (San Francisco, CA)	–	75,000	125,000
CORPORATION OF THE FINE ARTS MUSEUMS (San Francisco, CA)	–	175,000	225,000
EXPERIENCE MUSIC PROJECT/SCIENCE FICTION MUSEUM AND HALL OF FAME / Experience Learning Community (Seattle, WA)	585,000	140,000	445,000
FROM THE TOP, INC. (Boston, MA)	30,000	80,000	43,000
GARFIELD PARK CONSERVATORY ALLIANCE (Chicago, IL)	–	50,000	75,000
HUNTINGTON THEATRE COMPANY, INC. (Boston, MA)	–	75,000	–
HYDE PARK ART CENTER (Chicago, IL)	–	55,000	–
THE INSTITUTE OF CONTEMPORARY ART (Boston, MA)	–	50,000	–
ISABELLA STEWART GARDNER MUSEUM, INC. (Boston, MA)	13,000	63,000	75,000
MACPHAIL CENTER FOR MUSIC (Minneapolis, MN)	750,000	250,000	500,000
MERIT SCHOOL OF MUSIC (Chicago, IL)	25,000	75,000	50,000
MINNEAPOLIS INSTITUTE OF ARTS / The Minneapolis Society of Fine Arts (Minneapolis, MN)	750,000	150,000	600,000
MINNESOTA COMMUNITY FOUNDATION (St. Paul, MN)	1,600,000	500,000	1,100,000
THE MINNESOTA OPERA (Minneapolis, MN)	750,000	250,000	500,000
MINNESOTA ORCHESTRA / Minnesota Orchestral Association (Minneapolis, MN)	750,000	150,000	600,000
MIXED BLOOD THEATRE COMPANY (Minneapolis, MN)	300,000	150,000	150,000
MUSEUM OF FINE ARTS, BOSTON (Boston, MA)	–	25,000	25,000
MUSIC OF THE BAROQUE (Chicago, IL)	–	25,000	–
NORTHERN CLAY CENTER (Minneapolis, MN)	500,000	150,000	350,000
ODC / Oberlin Dance Collective (San Francisco, CA)	–	150,000	200,000
ON THE BOARDS (Seattle, WA)	750,000	160,000	590,000
ONE REEL (Seattle, WA)	560,000	200,000	360,000
OPERA COMPANY OF PHILADELPHIA (Philadelphia, PA)	–	175,000	225,000
ORDWAY CENTER FOR THE PERFORMING ARTS (St. Paul, MN)	750,000	200,000	550,000

	APPROVED 2008	PAID 2008	FUTURE PAYMENTS
PACIFIC NORTHWEST BALLET / Pacific Northwest Ballet Association (Seattle, WA)	750,000	378,000	372,000
THE PHILADELPHIA FOUNDATION (Philadelphia, PA)	–	300,000	700,000
PHILADELPHIA LIVE ARTS FESTIVAL & PHILLY FRINGE / Philadelphia Fringe Festival (Philadelphia, PA)	14,000	84,000	120,000
THE PHILADELPHIA ORCHESTRA ASSOCIATION (Philadelphia, PA)	–	175,000	225,000
PHILADELPHIA THEATRE COMPANY (Philadelphia, PA)	–	75,000	125,000
THE SAINT PAUL CHAMBER ORCHESTRA SOCIETY (St. Paul, MN)	750,000	200,000	550,000
SAMUEL S. FLEISHER ART MEMORIAL (Philadelphia, PA)	72,000	132,000	110,000
SAN FRANCISCO FOUNDATION (San Francisco, CA)	–	200,000	420,000
SAN FRANCISCO GIRLS CHORUS, INC. (San Francisco, CA)	25,000	125,000	150,000
SAN FRANCISCO JAZZ ORGANIZATION (SFJAZZ) (San Francisco, CA)	–	100,000	150,000
SAN FRANCISCO MUSEUM OF MODERN ART (San Francisco, CA)	28,000	203,000	225,000
SAN FRANCISCO OPERA / San Francisco Opera Association (San Francisco, CA)	–	175,000	225,000
SEATTLE ART MUSEUM (Seattle, WA)	750,000	200,000	550,000
SEATTLE OPERA (Seattle, WA)	750,000	112,000	638,000
SEATTLE REPERTORY THEATRE (Seattle, WA)	750,000	365,000	385,000
SEATTLE YOUTH SYMPHONY ORCHESTRAS (Seattle, WA)	500,000	125,000	375,000
SIFF (Seattle, WA)	750,000	200,000	550,000
STEPPENWOLF THEATRE COMPANY (Chicago, IL)	–	50,000	–
VICTORY GARDENS THEATER (Chicago, IL)	–	50,000	50,000
WASHINGTON STATE ARTS COMMISSION (Olympia, WA)	1,600,000	500,000	1,100,000
THE WILMA THEATER (Philadelphia, PA)	–	100,000	150,000
WORLD ARTS WEST (San Francisco, CA)	–	100,000	150,000
YERBA BUENA CENTER FOR THE ARTS (San Francisco, CA)	–	175,000	225,000
OTHER RELATED EXPENSES – Technical assistance to 54 arts organizations in six cities for data collection; conference expenses.	1,415,907	1,415,907	–

ARTS FOR YOUNG PEOPLE — This second element of our arts work seeks to build future audiences by helping selected cities develop coordinated approaches to expanding high-quality arts learning opportunities both inside and outside school, and to capture and share lessons that benefit many other cities. Dallas was the sole site for this initiative until 2008, when we funded four new arts learning efforts: the Minneapolis Public Schools; the Los Angeles County Arts Commission; the Los Angeles Unified School District; and the Philadelphia Foundation.

ACHIEVE MINNEAPOLIS (Minneapolis, MN) – To underwrite the development by the Minneapolis Public Schools of a five-year plan to strengthen coordinated arts learning efforts, and to bring high-quality arts experiences to more young people in that city.	750,000	750,000	–
BIG THOUGHT (Dallas, TX) – To support Dallas's Thriving Minds initiative, a citywide partnership that seeks to raise the quality and access of arts learning for Dallas youth both in and out of school, by coordinating and strengthening providers, communicating opportunities and reducing barriers.	–	3,000,000	1,500,000

	APPROVED 2008	PAID 2008	FUTURE PAYMENTS
LOS ANGELES COUNTY ARTS COMMISSION (Los Angeles, CA) – To advance the region’s six-year-old coordinated arts education initiative, Arts for All, by expanding its ability to increase the impact of the arts in classrooms. The strategies call for deepening Arts for All’s partnerships with the 28 Los Angeles County school districts which joined the initiative 2003-08 and strengthening advocacy for arts education.	1,200,000	800,000	400,000
LOS ANGELES UNIFIED SCHOOL DISTRICT (Los Angeles, CA) – To support development of a second 10-year plan for arts education to build on its first successful decade of expanding arts instruction throughout the district. The grant will support research on current arts instructional practices that involve arts teachers, classroom teachers and the arts community, as well as efforts to broaden community support for sustainable, high quality arts learning.	600,000	600,000	–
PHILADELPHIA EDUCATION FUND (Philadelphia, PA) – To support the launch of a new coordinated arts learning effort in Philadelphia, The Philadelphia Arts for Children and Youth initiative, in collaboration with the William Penn Foundation, to promote arts integration as well as discipline-based arts instruction and expose children to art both in and out of school. .	400,000	–	400,000
OTHER RELATED EXPENSES – Presentations and dissemination expenses to share newly-published Wallace-funded research reports on arts learning.	266,196	266,196	–

**FOUNDATION-
WIDE
GRANTS**

SERVICES TO THE FIELD

BOARDSOURCE (Washington, DC) – To support this major resource organization that provides practical governance information, tools and best practices, training and leadership development for board members of nonprofit organizations worldwide.	25,000	25,000	–
BUSINESS-HIGHER EDUCATION FORUM (Washington, DC) – For general support of this membership organization of leaders from American businesses, colleges and universities, and foundations; and to support its College Readiness Initiative.	50,000	50,000	–
THE CENTER FOR EFFECTIVE PHILANTHROPY, INC. (Cambridge, MA) – To conduct a grantee perception survey and for general support.	100,000	100,000	–
THE COMMUNICATIONS NETWORK (Naperville, IL) – To support this nonprofit membership organization whose mission is to improve the effectiveness and accountability of foundations by promoting and strengthening the strategic practice of communications in philanthropy.	10,000	10,000	–
COUNCIL ON FOUNDATIONS INC. (Arlington, VA) – To support this national nonprofit membership organization for grantmakers.	44,500	44,500	–
FJC (New York, NY) – To support the 2008 program activities of the New York City Youth Funders Network.	2,500	2,500	–
THE FOUNDATION CENTER (New York, NY) – To support the center’s new research institute and provide funds for a new public outreach initiative, as part of its 50th anniversary campaign strategy.	–	–	1,000,000
THE FOUNDATION CENTER (New York, NY) – To support this national clearinghouse for information on private grantmaking.	100,000	100,000	–
GRANTMAKERS FOR CHILDREN, YOUTH & FAMILIES INC. (Silver Spring, MD) – To support this national membership organization for grantmaking foundations for children, youth and families; and to support its annual conference to be held in October 2008 in Chicago.	12,500	12,500	–
GRANTMAKERS FOR EDUCATION (Portland, OR) – To support this membership organization for private and public grantmakers that support early childhood, K-12 and higher education; and to help GFE incorporate OST and arts education into its work.	50,000	50,000	–

	APPROVED 2008	PAID 2008	FUTURE PAYMENTS
GRANTMAKERS FOR EFFECTIVE ORGANIZATIONS (Washington, DC) – To support this national membership organization that is dedicated to promoting learning and encouraging dialogue among funders committed to building strong and effective nonprofit organizations.	42,000	42,000	–
GRANTMAKERS IN THE ARTS (Seattle, WA) – To support this nonprofit membership organization that brings together staff and trustees of private and corporate foundations to discuss issues of mutual concern, share information and exchange ideas about programs in the arts and cultural field.	24,000	24,000	–
INDEPENDENT SECTOR (Washington, DC) – To support this nonprofit coalition of organizations for giving, volunteering and nonprofit initiatives.	10,000	10,000	–
NEW YORK REGIONAL ASSOCIATION OF GRANTMAKERS, INC. (New York, NY) – To support this association of nonprofit organizations for advancing New York City’s nonprofit sector.	24,350	24,350	–
SPONSORS FOR EDUCATIONAL OPPORTUNITY, INC. (New York, NY) – To support its Philanthropy Internship Program that provides college undergraduates of color with orientation, training, coaching and substantive internships in the philanthropic sector.	25,000	25,000	–

ADDITIONAL GRANTS

AID TO POST-KATRINA NEW ORLEANS			
GREATER NEW ORLEANS AFTERSCHOOL PARTNERSHIP (New Orleans, LA) – To improve the quality of the funded programs by providing training to summer program staff and volunteers, pilot testing a program quality assessment tool, and capturing data on the results; and to develop a business plan that will build on the Partnership’s strength as a leader in the city’s OST arena so that it is a more durable organization and a greater resource.	450,000	450,000	–
UNITED WAY FOR THE GREATER NEW ORLEANS AREA (New Orleans, LA) – To help support 18 full-day summer programming for about 5,000 young people funded by a collaborative (The Unified Summer Grants Collaborative) of philanthropies working in New Orleans.	700,000	700,000	–
GREATER NEW ORLEANS EDUCATION FOUNDATION (New Orleans, LA) – To work with Concordia LLC, an architecture and planning firm, to determine the capacity and interest in four to six neighborhoods for creating neighborhood-based designs that physically cluster a range of services (parks, libraries, health care, etc.) around existing schools to make those services more accessible to families and children.	75,000	75,000	–

The following two grants for scholarship aid are in memory of Joseph L. Shenker, member of The Wallace Foundation board of directors, who died in 2008.

LAGUARDIA COMMUNITY COLLEGE FOUNDATION / Fiorello H. LaGuardia Community College Foundation, Inc. (Long Island City, NY)	250,000	250,000	–
LONG ISLAND UNIVERSITY (Greenvale, NY)	250,000	250,000	–
MISCELLANEOUS EXPENSES – Consulting, travel reimbursements	29,641	29,641	
MATCHING GIFTS	21,480	22,980	8,960
TOTALS	79,237,941	67,545,091	51,967,460