



THE WALLACE FOUNDATION

Financial Statements

December 31, 2010 and 2009

(With Independent Auditors' Report Thereon)



KPMG LLP
345 Park Avenue
New York, NY 10154

Independent Auditors' Report

The Board of Directors
The Wallace Foundation:

We have audited the accompanying balance sheets of The Wallace Foundation (Foundation) as of December 31, 2010 and 2009, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Wallace Foundation as of December 31, 2010 and 2009, and the changes in its net assets and its cash flows for the years then ended, in conformity with U.S. generally accepted accounting principles.

KPMG LLP

June 16, 2011

THE WALLACE FOUNDATION

Balance Sheets

December 31, 2010 and 2009

| Assets | 2010 | 2009 |
|---|-------------------------|----------------------|
| Cash equivalents and cash | \$ 7,792,642 | 7,955,236 |
| Investments (note 3) | 1,398,045,154 | 1,266,354,544 |
| Other assets and receivables | 1,223,183 | 2,612,815 |
| Fixed assets, net of accumulated depreciation of \$1,589,909 in 2010 and \$1,314,622 in 2009 | <u>2,629,172</u> | <u>2,910,259</u> |
| Total assets | <u>\$ 1,409,690,151</u> | <u>1,279,832,854</u> |
| Liabilities and Net Assets | | |
| Liabilities: | | |
| Accrued expenses and other payables | \$ 1,442,096 | 1,300,927 |
| Grants payable (note 4) | 13,546,802 | 32,384,083 |
| Deferred liabilities (note 5) | <u>5,853,138</u> | <u>3,126,057</u> |
| Total liabilities | 20,842,036 | 36,811,067 |
| Net assets – unrestricted | <u>1,388,848,115</u> | <u>1,243,021,787</u> |
| Total liabilities and net assets | <u>\$ 1,409,690,151</u> | <u>1,279,832,854</u> |

See accompanying notes to financial statements.

THE WALLACE FOUNDATION
 Statements of Activities
 Years ended December 31, 2010 and 2009

| | <u>2010</u> | <u>2009</u> |
|---|-------------------------|----------------------|
| Revenues: | | |
| Investment income: | | |
| Dividends | \$ 7,361,333 | 7,743,503 |
| Interest | <u>7,094,487</u> | <u>10,484,021</u> |
| | 14,455,820 | 18,227,524 |
| Investment fees | <u>(4,998,471)</u> | <u>(4,410,695)</u> |
| Net investment income | <u>9,457,349</u> | <u>13,816,829</u> |
| Expenses: | | |
| Grants and related activities | 20,793,813 | 31,148,087 |
| Operating expenses | 8,998,631 | 12,149,872 |
| Current federal excise tax and other taxes (note 6) | <u>210,966</u> | <u>463,953</u> |
| | <u>30,003,410</u> | <u>43,761,912</u> |
| Investment gains (losses): | | |
| Unrealized gains, net (note 6) | 135,977,212 | 234,583,026 |
| Realized gains (losses), net | <u>30,395,177</u> | <u>(22,150,475)</u> |
| Net investment gains | <u>166,372,389</u> | <u>212,432,551</u> |
| Increase in net assets | 145,826,328 | 182,487,468 |
| Net assets: | | |
| Beginning of year | <u>1,243,021,787</u> | <u>1,060,534,319</u> |
| End of year | <u>\$ 1,388,848,115</u> | <u>1,243,021,787</u> |

See accompanying notes to financial statements.

THE WALLACE FOUNDATION

Statements of Cash Flows

Years ended December 31, 2010 and 2009

| | <u>2010</u> | <u>2009</u> |
|---|---------------------|---------------------|
| Cash flows from operating activities: | | |
| Increase in net assets | \$ 145,826,328 | 182,487,468 |
| Adjustments to reconcile increase in net assets to net cash used in operating activities: | | |
| Unrealized gains on investments | (138,778,011) | (235,624,974) |
| Realized (gains) losses on investments | (30,395,177) | 22,150,475 |
| Loss on disposal of fixed assets | 336 | — |
| Depreciation | 295,355 | 301,914 |
| Change in assets and liabilities: | | |
| Accrued investment income | (40,913) | 3,217,964 |
| Other assets and receivables | 1,389,632 | 769,749 |
| Accrued expenses and other payable | 141,169 | (502,459) |
| Deferred liabilities | 2,727,081 | 1,015,191 |
| Grants payable | (18,837,281) | (18,383,397) |
| Net cash used in operating activities | <u>(37,671,481)</u> | <u>(44,568,069)</u> |
| Cash flows from investing activities: | | |
| Sales of investments | 507,574,193 | 460,134,505 |
| Purchases of investments | (470,050,702) | (458,273,923) |
| Purchases of fixed assets | (14,604) | (22,167) |
| Net cash provided by investing activities | <u>37,508,887</u> | <u>1,838,415</u> |
| Net decrease in cash equivalents and cash | (162,594) | (42,729,654) |
| Cash equivalents and cash at beginning of year | <u>7,955,236</u> | <u>50,684,890</u> |
| Cash equivalents and cash at end of year | <u>\$ 7,792,642</u> | <u>7,955,236</u> |

See accompanying notes to financial statements.

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Notes to Financial Statements

December 31, 2010 and 2009

(1) Nature of Operations

The Wallace Foundation (the Foundation) is the philanthropic legacy of DeWitt and Lila Acheson Wallace, the co-founders of Reader's Digest. The Foundation's mission is to improve learning and enrichment opportunities for children by supporting and sharing effective ideas and practices. Through an integrated, team-based approach involving research and communications, in addition to grant-making, the Foundation extends its influence beyond its direct grantees. This is a recognition that significant and sustainable change requires information and insight, and the Foundation has set as its strategy to be a "knowledge center" for policy-makers and practitioners in its areas of focus.

The Foundation is currently working in three areas: strengthening education leadership to improve student achievement, improving after-school learning opportunities, and building appreciation and demand for the arts.

(2) Summary of Significant Accounting Policies

(a) Basis of Accounting

The accounts of the Foundation are maintained on the accrual basis of accounting.

(b) Income Taxes

The Foundation is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code (the Code) and is a private foundation as defined in Section 509(a) of the Code. As required by the Code, the Foundation distributes annually at least 5% of the average of the fair market value of its assets no later than the twelve-month period following the end of its fiscal year.

The Foundation recognizes the effects of income tax positions only if those positions are more likely than not of being sustained.

(c) Fair Value Measurements

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The fair value hierarchy maximizes the use of observable inputs and minimizes the use of unobservable inputs when measuring fair value. The Foundation uses three levels of inputs to measure fair value:

Level 1: Quoted prices in active markets for identical assets. Level 1 assets include debt and equity securities that are traded in an active exchange market.

Level 2: Observable inputs other than Level 1 prices such as quoted prices for similar assets; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets. Level 2 assets include debt securities with quoted market prices that are traded less frequently than exchange-traded instruments.

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Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the asset. Level 3 assets include financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation.

Fair value estimates are made at a specific point in time, based on available market information and judgments about the financial instrument, including estimates of timing, amount of expected future cash flows, and the credit standing of the issuer. In some cases, the fair value estimates cannot be substantiated by comparison to independent markets. In addition, the disclosed fair value may not be realized in the immediate settlement of the financial asset. The disclosed fair values do not reflect any premium or discount that could result from offering for sale at one time an entire holding of a particular financial asset.

Potential taxes and other expenses that would be incurred in an actual sale or settlement are not reflected in amounts disclosed.

(d) Investments

Investments in equity securities with readily determinable fair values are reported at fair value based on quoted market prices. Investments in debt securities are measured using quoted market prices where available. If quoted market prices for debt securities are not available, the fair value is determined using an income approach valuation technique that considers, among other things, rates currently observed in publicly traded markets for debt of similar terms to companies with comparable credit risk, the issuer's credit spread, and illiquidity by sector and maturity.

The Foundation follows the accounting standards of Financial Accounting Standards Board (FASB) Accounting Standards Codification Subtopic, 820-10-35-59, *Fair Value Measurement and Disclosures – Fair Value Measurements of Investments in Certain Entities That Calculate Net Asset Value per Share (or its Equivalent)*. This allows for the estimation of the fair value of investments in investment companies for which the investment does not have a readily determinable fair value using net asset value per share or its equivalent. Those estimated fair values may differ significantly from the values that would have been used had a ready market for these securities existed.

Most investments classified in Levels 2 and 3 consist of shares or units in investment funds as opposed to direct interests in the funds' underlying holdings, which may be marketable. Because the net asset value reported by each fund is used as a practical expedient to estimate fair value of the Foundation's interest therein, its classification in Level 2 or 3 is based on the Foundation's ability to redeem its interest at or near December 31. If the interest can be redeemed in the near term, the investment is classified as Level 2. The classification of investments in the fair value hierarchy is not necessarily an indication of the risks, liquidity, or degree of difficulty in estimating the fair value of each investment's underlying assets and liabilities.

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(e) Fixed Assets

Fixed assets consist of furniture, fixtures, equipment, and leasehold improvements. All assets are depreciated on a straight-line basis over the estimated useful lives of the assets. Computers are depreciated over three years, office equipment is depreciated over five years, and furniture and fixtures are depreciated over fifteen years. Leasehold improvements are depreciated over the life of the lease or the estimated life of the leasehold improvement, whichever is shorter.

(f) Grants

Grants are reported as an expense and liability of the Foundation when approved by the Foundation's board of directors and communicated to the grantee. Payments due in more than one year are discounted to present value.

(g) Cash Equivalents

Cash equivalents represent short-term investments with original maturities of three months or less at the time of purchase, except for those short-term investments managed by the Foundation's investment managers as part of their long-term investment strategies.

(h) Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(i) Reclassifications

Certain reclassifications of 2009 amounts have been made to conform to the 2010 presentation.

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Notes to Financial Statements

December 31, 2010 and 2009

(3) Investments

(a) Fair Value Hierarchy

The following tables present the Foundation's fair value hierarchy for investments, the only financial instruments measured at fair value as of December 31, 2010 and 2009:

| | 2010 | | | Total fair value |
|--|----------------|-------------|-------------|---------------------|
| | Level 1 | Level 2 | Level 3 | |
| Stocks: | | | | |
| Direct ownership: | | | | |
| United States | \$ 182,167,133 | — | — | 182,167,133 |
| International | 48,092,288 | — | 864,997 | 48,957,285 |
| Subtotal | 230,259,421 | — | 864,997 | 231,124,418 |
| Mutual funds – international | 68,381,924 | — | — | 68,381,924 |
| Commingled funds: | | | | |
| United States | — | 18,169,061 | — | 18,169,061 |
| International | — | 162,160,050 | — | 162,160,050 |
| Subtotal | — | 180,329,111 | — | 180,329,111 |
| Total | 298,641,345 | 180,329,111 | 864,997 | 479,835,453 |
| Fixed income: | | | | |
| Direct ownership: | | | | |
| United States government/ agency | — | 94,882,055 | — | 94,882,055 |
| United States corporate and other | — | 58,684,672 | 786,332 | 59,471,004 |
| Subtotal | — | 153,566,727 | 786,332 | 154,353,059 |
| Mutual funds: | | | | |
| United States government/ agency | 35,339,450 | — | — | 35,339,450 |
| United States corporate and other | 30,172,075 | — | — | 30,172,075 |
| International | 10,204,467 | — | — | 10,204,467 |
| Subtotal | 75,715,992 | — | — | 75,715,992 |
| Commingled funds: | | | | |
| United States corporate and other | — | — | 3,696,322 | 3,696,322 |
| Total | 75,715,992 | 153,566,727 | 4,482,654 | 233,765,373 |
| Hedge funds: | | | | |
| Multistrategy | — | 150,033,472 | 36,544,514 | 186,577,986 |
| Credit – redeemable | — | 52,521,829 | 50,121,488 | 102,643,317 |
| Credit – nonredeemable | — | — | 43,390,965 | 43,390,965 |
| Total | — | 202,555,301 | 130,056,967 | 332,612,268 |
| Inflation hedges: | | | | |
| Direct ownership – natural resources stocks | 31,049,117 | — | — | 31,049,117 |
| Public energy funds | — | 39,834,717 | — | 39,834,717 |
| Public real estate funds | — | 24,007,434 | 24,248,967 | 48,256,401 |
| Private energy funds | — | — | 26,333,328 | 26,333,328 |
| Private real estate funds | — | — | 26,537,281 | 26,537,281 |
| Total | 31,049,117 | 63,842,151 | 77,119,576 | 172,010,844 |
| Private equity funds | — | — | 152,015,019 | 152,015,019 |
| Short-term investments | 15,061,892 | 10,997,063 | — | 26,058,955 |
| Accrued investment income | 1,669,208 | — | — | 1,669,208 |
| Receivable for investments sold, net | 78,034 | — | — | 78,034 |
| Total | \$ 422,215,588 | 611,290,353 | 364,539,213 | 1,398,045,154 |

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| | 2009 | | | Total fair value |
|--|----------------|-------------|-------------|---------------------|
| | Level 1 | Level 2 | Level 3 | |
| Stocks: | | | | |
| Direct ownership – United States | \$ 172,755,302 | — | — | 172,755,302 |
| Mutual funds – international | 59,582,106 | — | — | 59,582,106 |
| Commingled funds: | | | | |
| United States | — | 62,879,885 | — | 62,879,885 |
| International | — | 144,621,677 | — | 144,621,677 |
| Subtotal | — | 207,501,562 | — | 207,501,562 |
| Total | 232,337,408 | 207,501,562 | — | 439,838,970 |
| Fixed income: | | | | |
| Direct ownership: | | | | |
| United States government/agency | — | 75,835,346 | — | 75,835,346 |
| United States corporate and other | — | 56,928,690 | 1,181,717 | 58,110,407 |
| Subtotal | — | 132,764,036 | 1,181,717 | 133,945,753 |
| Mutual funds: | | | | |
| United States government/agency | 60,838,575 | — | — | 60,838,575 |
| United States corporate and other | 56,687,272 | — | — | 56,687,272 |
| International | 11,586,710 | — | — | 11,586,710 |
| Subtotal | 129,112,557 | — | — | 129,112,557 |
| Commingled funds: | | | | |
| United States corporate and other | — | — | 3,944,190 | 3,944,190 |
| Total | 129,112,557 | 132,764,036 | 5,125,907 | 267,002,500 |
| Hedge funds: | | | | |
| Multistrategy | — | 92,572,589 | 59,575,678 | 152,148,267 |
| Credit – redeemable | — | 13,285,762 | 34,324,346 | 47,610,108 |
| Credit – nonredeemable | — | — | 36,518,978 | 36,518,978 |
| Total | — | 105,858,351 | 130,419,002 | 236,277,353 |
| Inflation hedges: | | | | |
| Direct ownership – natural resources stocks | | | | |
| Public energy funds | 24,361,528 | — | — | 24,361,528 |
| Public real estate funds | — | 32,566,355 | — | 32,566,355 |
| Private energy funds | — | 34,580,802 | 23,897,951 | 58,478,753 |
| Private real estate funds | — | — | 22,568,307 | 22,568,307 |
| Total | 24,361,528 | 67,147,157 | 65,249,536 | 156,758,221 |
| Private equity funds | — | — | 107,135,374 | 107,135,374 |
| Short-term investments | 7,999,161 | 37,011,106 | — | 45,010,267 |
| Accrued investment income | 1,628,295 | — | — | 1,628,295 |
| Receivable for investments sold, net | 12,703,564 | — | — | 12,703,564 |
| Total | \$ 408,142,513 | 550,282,212 | 307,929,819 | 1,266,354,544 |

Short-term investments include money market funds, U.S. government securities, commercial paper, and cash managed by the Foundation's investment managers as part of their long-term investment strategies.

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Notes to Financial Statements

December 31, 2010 and 2009

The following table presents a reconciliation for all Level 3 assets measured at fair value at December 31:

| | <u>2010</u> | <u>2009</u> |
|---|-----------------------|--------------------|
| Beginning balance | \$ 307,929,819 | 237,864,071 |
| Total net realized and unrealized gains | 60,929,521 | 35,197,203 |
| Purchases | 67,751,406 | 81,225,546 |
| Sales | (19,835,218) | (40,802,659) |
| Transfers (primarily due to expiration of lock ups) | (52,236,315) | (5,554,342) |
| Ending balance | <u>\$ 364,539,213</u> | <u>307,929,819</u> |

(b) Portfolio Liquidity

The Foundation reviews the liquidity of its investments to ensure that it is able to meet its cash needs for grants, operating expenses, and capital calls. As of December 31, 2010, the Foundation had investments of \$669.1 million that could be sold on a daily basis under normal market conditions. This included \$427.5 million in direct ownership investments held in separate accounts with the Foundation's custodial trustee, \$159.2 million in mutual fund investments, \$39.8 million in a public energy fund, which is part of the Foundation's inflation hedge portfolio, and \$42.6 million in an international commingled stock fund.

The Foundation's investments in commingled bond and stock funds, hedge funds, inflation hedge funds and private equity funds, including the \$39.8 million public energy fund and the \$42.6 million international commingled stock fund noted above, totaled \$809.6 million as of December 31, 2010. The liquidity of these investments is determined by the redemption period for each fund, which differs among investments and is detailed in note 3(c).

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Notes to Financial Statements

December 31, 2010 and 2009

(c) Strategies of Commingled, Hedge, Inflation Hedge, and Private Equity Funds

The following table lists the investment strategies, redemption terms, and assets for commingled, hedge, inflation hedge, and private equity funds measured at fair value as of December 31, 2010 and 2009:

| | 2010 | | | |
|-------------------------|-----------------------------|---------------------------------|--------------------------------------|-------------------------------------|
| | Total fair value | Unfunded commitments | Redemption dates per year | Redemption notice period |
| Commingled bond fund | \$ 3,696,322 | — | None | N/A |
| Commingled stock funds: | | | | |
| United States | 18,169,061 | — | 12 | 6-10 days |
| International | <u>162,160,050</u> | <u>—</u> | Daily/12 | 3-6 days |
| Total | <u>180,329,111</u> | <u>—</u> | | |
| Hedge funds: | | | | |
| Multistrategy | 186,577,986 | — | 1/2/4 | 45-180 days |
| Credit – redeemable | 102,643,317 | — | 1 | 60/90 days |
| Credit – nonredeemable | <u>43,390,965</u> | <u>—</u> | None | N/A |
| Total | <u>332,612,268</u> | <u>—</u> | | |
| Inflation hedge funds: | | | | |
| Public energy | 39,834,717 | — | Daily | 1 day |
| Public real estate | 48,256,401 | — | 1/4 | 1/45 days |
| Private energy | 26,333,328 | 12,953,451 | None | N/A |
| Private real estate | <u>26,537,281</u> | <u>8,302,820</u> | None | N/A |
| Total | 140,961,727 | 21,256,271 | | |
| Private equity funds | <u>152,015,019</u> | <u>83,940,824</u> | None | N/A |
| Total | \$ <u>809,614,447</u> | <u>105,197,095</u> | | |

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Notes to Financial Statements

December 31, 2010 and 2009

| | 2009 | | | |
|-------------------------|--------------------------------|------------------------------------|---|--|
| | <u>Total fair value</u> | <u>Unfunded commitments</u> | <u>Redemption dates per year</u> | <u>Redemption notice period</u> |
| Commingled bond fund | \$ 3,944,190 | — | None | N/A |
| Commingled stock funds: | | | | |
| United States | 62,879,885 | — | 12 | 6-10 days |
| International | <u>144,621,677</u> | <u>—</u> | Daily/12 | 3-30 days |
| Total | <u>207,501,562</u> | <u>—</u> | | |
| Hedge funds: | | | | |
| Multistrategy | 152,148,267 | — | 1/2/4 | 45-180 days |
| Credit – redeemable | 47,610,108 | — | 1 | 60/90 days |
| Credit – nonredeemable | <u>36,518,978</u> | <u>—</u> | None | N/A |
| Total | <u>236,277,353</u> | <u>—</u> | | |
| Inflation hedge funds: | | | | |
| Public energy | 32,566,355 | — | Daily | 1 day |
| Public real estate | 58,478,753 | — | 1/4 | 1/45 days |
| Private energy | 22,568,307 | 15,597,656 | None | N/A |
| Private real estate | <u>18,783,278</u> | <u>11,100,000</u> | None | N/A |
| Total | 132,396,693 | 26,697,656 | | |
| Private equity funds | <u>107,135,374</u> | <u>112,266,255</u> | None | N/A |
| Total | <u>\$ 687,255,172</u> | <u>138,963,911</u> | | |

The following provides details for the investment strategies as of December 31, 2010 listed above:

Commingled Bond Fund

This consists of \$3.7 million invested in a fund that invests in co-op mortgage loans that are not traded on public markets. This fund is not redeemable but makes distributions to investors at the manager's discretion. The fund is expected to fully distribute its assets over the next two years.

Commingled Stock Funds

This includes \$180.3 million invested in four funds that invest in publicly traded common stock.

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Multi-Strategy Hedge Funds

This consists of \$186.6 million invested in four hedge funds, of which \$150 million is redeemable as noted in the above table, \$11.3 million is subject to a lock-up restriction that expires on June 30, 2011 and \$25.3 million is invested in private investments that are expected to be sold by the funds' managers as market opportunities arise. These hedge funds invest in equity, fixed income, and derivative investments and vary their investment strategies in response to changing market opportunities. As of December 31, 2010, the Foundation's combined investments in these funds included 46% equity strategies, 34% credit strategies, 14% private investments, and 6% cash.

Credit Hedge Funds – Redeemable

This includes \$102.6 million invested in two hedge funds that invest primarily in publicly traded debt securities purchased at discounts to par value, including publicly traded bonds, bank debt, residential and commercial mortgage-backed securities, and other asset-backed securities.

Credit Hedge Fund – Nonredeemable

This consists of \$43.4 million invested in a hedge fund that makes distributions to investors at the manager's discretion and is expected to fully distribute its assets over the next five years. The fund invests in publicly traded and private debt securities purchased at discounts to par value.

Public Energy Fund

This includes \$39.8 million invested in a fund that invests on a global basis in the publicly traded common stock of energy companies.

Public Real Estate Funds

This consists of \$48.3 million invested in two funds that invest primarily in publicly traded equity and debt securities issued by Real Estate Investment Trusts (REITs) and other companies with significant real estate holdings.

Private Energy Funds

This consists of \$26.3 million in four funds that make distributions to investors at the managers' discretion and are expected to fully distribute their assets over the next ten years. As of December 31, 2010, the Foundation's combined investments in these funds included 80% private energy funds of funds that invest in diversified portfolios of direct private energy funds and 20% in a direct private energy fund that invests in companies that acquire or develop natural resource reserves, power generation facilities, and energy infrastructure assets.

Private Real Estate Funds

This includes \$26.5 million invested in three funds that make distributions to investors at the managers' discretion and are expected to fully distribute their assets over the next ten years. These funds invest directly in real estate properties that are not traded on public markets. As of December 31, 2010, the Foundation's combined investments in these funds included 43% value add and 57% opportunistic investments.

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Private Equity Funds

This includes \$152 million invested in 17 funds that make distributions to investors at the managers' discretion and are expected to fully distribute their assets over the next ten years. As of December 31, 2010, the Foundation's combined investments in these funds included 35% primary funds of funds that invest in a diversified portfolio of buyout and venture capital funds, 37% secondary funds of funds that purchase interests in buyout and venture capital funds on a secondary basis at discounts to net asset value, 17% buyout funds that invest directly in media and financial companies, and 11% venture capital funds that invest directly in technology and media companies.

(4) Grants Payable

At December 31, 2010 and 2009, grants scheduled to be paid in future years are as follows:

| | <u>2010</u> | <u>2009</u> |
|--|----------------------|-------------------|
| Year: | | |
| 2010 | \$ — | 21,474,450 |
| 2011 | 9,597,180 | 8,102,000 |
| 2012 | 2,548,500 | 3,100,000 |
| 2013 | 935,000 | 175,000 |
| 2014 | 630,000 | — |
| | <u>13,710,680</u> | <u>32,851,450</u> |
| Discount to present value (based on interest rates from 0.25% to 4.37% for 2010 and 0.35% to 4.89% for 2009) | <u>(163,878)</u> | <u>(467,367)</u> |
| | <u>\$ 13,546,802</u> | <u>32,384,083</u> |

(5) Deferred Liabilities

At December 31, 2010 and 2009, deferred liabilities consisted of the following:

| | <u>2010</u> | <u>2009</u> |
|----------------------------------|---------------------|------------------|
| Federal excise tax (note 6) | \$ 3,842,747 | 1,041,948 |
| 5 Penn Plaza landlord incentives | <u>2,010,391</u> | <u>2,084,109</u> |
| | <u>\$ 5,853,138</u> | <u>3,126,057</u> |

(6) Federal Excise Tax

As a private foundation, the Foundation is normally subject to a federal excise tax equal to 2% of its net investment income for tax purposes. However, under Section 4940(e) of the Code, this tax is reduced to 1% if certain conditions are met. The Foundation's current taxes are estimated at 2% of net investment income for December 31, 2010 and 1% for December 31, 2009.

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The Foundation records a liability for deferred federal excise tax at the 2% rate on the total unrealized appreciation in the fair value of investments. The federal excise tax will be paid as realized gains are reported for tax purposes. The unrealized gains on investments are reported net of the deferred federal excise tax expense of \$2,800,799 and \$1,041,948 for the years ended December 31, 2010 and 2009, respectively, on the statements of activities.

(7) Fair Value Disclosures

The carrying amount of cash equivalents and cash, other assets and receivables, accrued expenses and other payables, and grants payable approximates fair value because of the short maturities of these financial instruments.

The Foundation permits several of its investment managers to invest, within prescribed limits, in financial futures (primarily, U.S. Treasury futures) and options, and to sell securities not yet purchased for hedging purposes and for managing the asset allocation and duration of the fixed income portfolios. At December 31, 2010 and 2009, the Foundation held no futures contracts.

(8) Lease Commitments

The Foundation occupies office space under a lease agreement expiring in 2021.

The Foundation's total contractual lease commitments are as follows:

| | <u>5 Penn Plaza</u> |
|---------------------|----------------------|
| Year: | |
| 2011 | \$ 893,000 |
| 2012 | 939,000 |
| 2013 | 947,000 |
| 2014 | 948,000 |
| 2015 | 948,000 |
| 2016 and thereafter | <u>5,566,000</u> |
| | <u>\$ 10,241,000</u> |

During the years ended December 31, 2010 and 2009, rent expense, including escalations, was \$865,821 and \$863,490, respectively.

(9) Pension Plans

The Foundation provides a defined contribution retirement plan for all eligible employees, whereby the Foundation contributes 15% of a participant's eligible earnings on an annual basis. In addition, the Foundation provides a supplemental executive retirement plan for the benefit of certain eligible employees. Total pension expense for the years ended December 31, 2010 and 2009 was \$730,158 and \$1,001,928, respectively.

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(10) Subsequent Events

The Foundation evaluated subsequent events after the balance sheet date of December 31, 2010 through June 16, 2011, which was the date the financial statements were available to be issued, and determined there were no additional matters that are required to be disclosed.