

**Financial Statements** 

December 31, 2016 and 2015

(With Independent Auditors' Report Thereon)



KPMG LLP 345 Park Avenue New York, NY 10154-0102

### Independent Auditors' Report

The Board of Directors
The Wallace Foundation:

We have audited the accompanying financial statements of The Wallace Foundation (the Foundation), which comprise the balance sheets as of December 31, 2016 and 2015, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Wallace Foundation as of December 31, 2016 and 2015, and changes in its net assets and its cash flows for the years then ended, in accordance with U.S. generally accepted accounting principles.



June 22, 2017

# **Balance Sheets**

December 31, 2016 and 2015

Assets	2016	2015
Cash equivalents and cash	\$ 15,686,235	19,965,415
Investments (note 3)	1,414,141,780	1,428,093,141
Other assets and receivables	426,528	575,371
Fixed assets, net of accumulated depreciation of \$3,050,440 in		
2016 and \$2,771,272 in 2015	1,226,362	1,487,869
Total assets	\$ 1,431,480,905	1,450,121,796
Liabilities and Net Assets		
Liabilities:		
Accrued expenses and other payables	\$ 1,632,307	2,220,758
Grants payable (note 4)	25,845,852	14,837,115
Deferred liabilities (note 5)	6,626,267	6,420,780
Total liabilities	34,104,426	23,478,653
Net assets – unrestricted	1,397,376,479	1,426,643,143
Total liabilities and net assets	\$ 1,431,480,905	1,450,121,796

See accompanying notes to financial statements.

# Statements of Activities

# Years ended December 31, 2016 and 2015

	2016	2015
Revenues:		
Interest and dividends	\$ 8,437,509	9,919,777
Realized gains	30,288,940	73,694,424
Total investment income	38,726,449	83,614,201
Investment fees	(1,378,499)	(1,583,268)
Excise and income taxes (note 6)	(2,167,259)	(427,100)
Total investment expenses	(3,545,758)	(2,010,368)
Unrealized gains (losses), net of deferred tax (note 6)	21,198,875	(73,544,041)
Contributions	1,867	39
Net revenues	56,381,433	8,059,831
Expenses:		
Grants and related activities	72,275,310	69,540,176
Operating expenses	13,372,787	13,022,895
Total expenses	85,648,097	82,563,071
Change in net assets	(29,266,664)	(74,503,240)
Net assets:		
Beginning of year	1,426,643,143	1,501,146,383
End of year	\$ 1,397,376,479	1,426,643,143

See accompanying notes to financial statements.

# Statements of Cash Flows

# Years ended December 31, 2016 and 2015

	_	2016	2015
Cash flows from operating activities:			
Change in net assets	\$	(29,266,664)	(74,503,240)
Adjustments to reconcile change in net assets to net cash		, , ,	, , ,
used in operating activities:			
Unrealized gains on investments		21,612,319	74,714,476
Realized gains on investments		(30,288,940)	(73,694,424)
Depreciation		311,576	310,382
Changes in assets and liabilities:			
Accrued investment income		117,467	620,570
Other assets and receivables		148,843	362,982
Accrued expenses and other payables		(588,451)	(158,568)
Grants payable		11,008,737	5,516,599
Deferred liabilities	_	205,487	(1,308,698)
Net cash used in operating activities	-	(26,739,626)	(68,139,921)
Cash flows from investing activities:			
Sales of investments		387,780,079	413,749,165
Purchases of investments		(365, 269, 564)	(343,695,083)
Purchases of fixed assets	_	(50,069)	(67,478)
Net cash provided by investing activities	-	22,460,446	69,986,604
Net (decrease) increase in cash equivalents and cash		(4,279,180)	1,846,683
Cash equivalents and cash at beginning of year	-	19,965,415	18,118,732
Cash equivalents and cash at end of year	\$	15,686,235	19,965,415

See accompanying notes to financial statements.

Notes to Financial Statements December 31, 2016 and 2015

### (1) Nature of Operations

The Wallace Foundation (the Foundation) is the philanthropic legacy of DeWitt and Lila Acheson Wallace, the co-founders of Reader's Digest. The mission of the Foundation is to foster improvements in learning and enrichment for disadvantaged children and the vitality of the arts for everyone. The Foundation seeks to meet two goals simultaneously: on the one hand, to create direct benefits for disadvantaged children and arts audiences while strengthening the organizations that serve them and, on the other hand, to spur beneficial changes for fields as a whole. The Foundation's approach is to identify areas where a gap in knowledge is a barrier to progress in the field, and then work to fill those knowledge gaps through grants for innovation, research, and communication. As a result, in addition to funding the direct delivery of services to the intended beneficiaries and capacity building at grantees, the Foundation gathers and publishes insights useful to policymakers and those who work in the areas where the Foundation concentrates its philanthropy. Today, the Foundation works in five areas: strengthening education leadership to improve student achievement, helping disadvantaged students gain more time for learning during the summer break and the school year, enhancing after-school opportunities, engaging more young people in high-quality arts learning experiences, and audience development for the arts.

# (2) Summary of Significant Accounting Policies

### (a) Basis of Accounting

The accounts of the Foundation are maintained on the accrual basis of accounting and in conformity with U.S generally accepted accounting principles.

# (b) Income Taxes

The Foundation is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code (the Code) and is a private foundation as defined in Section 509(a) of the Code. As required by the Code, the Foundation distributes annually at least 5% of the monthly average of the fair market value of its assets no later than the 12-month period following the end of its fiscal year.

The Foundation recognizes the effects of income tax positions only if those positions are more likely than not to be sustained in the future.

### (c) Fair Value Measurements

Fair value is defined as the exchange price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The fair value hierarchy maximizes the use of observable inputs and minimizes the use of unobservable inputs when measuring fair value. The Foundation uses three levels of inputs to measure fair value:

Level 1: Quoted or published prices in active markets for identical assets. Level 1 assets include debt and equity securities that are traded in an active exchange market.

Level 2: Observable inputs other than Level 1 prices such as quoted or published prices for similar assets; prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets.

Notes to Financial Statements December 31, 2016 and 2015

Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the asset. Level 3 assets include financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation.

The classification of investments in the fair value hierarchy is not necessarily an indication of the risks, liquidity, or degree of difficulty in estimating the fair value of each investment's underlying assets and liabilities.

Fair value estimates are made at a specific point in time, based on available market information and judgments about the financial instrument, including estimates of timing, amount of expected future cash flows, and the credit standing of the issuer. In some cases, the fair value estimates cannot be substantiated by comparison to independent markets. In addition, the disclosed fair value may not be realized in the immediate settlement of the financial asset. The disclosed fair values do not reflect any premium or discount that could result from offering for sale at one time an entire holding of a particular financial asset.

Potential taxes and other expenses that would be incurred in an actual sale or settlement are not reflected in amounts disclosed.

### (d) Investments

Investments in equity securities with readily determinable fair values are reported at fair value based on quoted market prices or published NAV. Investments in debt securities are measured using quoted market prices where available. If quoted market prices for debt securities are not available, the fair value is determined using an income approach valuation technique that considers, among other things, rates currently observed in publicly traded markets for debt of similar terms to companies with comparable credit risk, the issuer's credit spread, and illiquidity by sector and maturity.

The Foundation follows the accounting standards of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Subtopic 820-10-35-59, Fair Value Measurement and Disclosures – Fair Value Measurements of Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent). This allows for the estimation of the fair value of investments in investment companies for which the investment does not have a readily determinable fair value using net asset value (NAV) per share or its equivalent. Those estimated fair values may differ significantly from the values that would have been used had a ready market for these securities existed.

### (e) Fixed Assets

Fixed assets consist of furniture, fixtures, equipment, and leasehold improvements. All assets are depreciated on a straight-line basis over the estimated useful lives of the assets. Computers are depreciated over 3 years, office equipment is depreciated over 5 years, and furniture and fixtures are depreciated over 15 years. Leasehold improvements are depreciated over the life of the lease or the estimated life of the leasehold improvement, whichever is shorter.

Notes to Financial Statements December 31, 2016 and 2015

#### (f) Grants

Grants are reported as an expense and liability of the Foundation when approved by the Foundation's board of directors or the president, under authority delegated by the board of directors, and communicated to the grantee. Payments due in more than one year are discounted to present value.

## (g) Cash Equivalents

Cash equivalents represent short-term investments with original maturities of three months or less at the time of purchase, except for those short-term investments managed by the Foundation's investment managers as part of their long-term investment strategies.

### (h) Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

# (i) Reclassifications

There were reclassifications made to certain 2015 amounts to conform with the current year presentation.

### (3) Investments

### (a) Fair Value Hierarchy

The following tables present the Foundation's fair value hierarchy for investments, the only financial instruments measured at fair value on an annual basis, as of December 31, 2016 and 2015. Investments measured using the net asset value per share practical expedient are included in the total fair value column only and are not disclosed within the fair value hierarchy levels:

		2016			
		Total			
	_	fair value	Level 1	Level 2	Level 3
Growth – market stocks:					
Direct ownership:					
International	\$	61,790,056	61,790,056	_	_
Mutual fund:					
Global		30,666,368	30,666,368		
	_	92,456,424	92,456,424		
Commingled stock funds:					
United States		95,152,183	95,152,183	_	_
International		51,386,002	51,386,002	_	_
Global		81,266,205	81,266,205		
	_	227,804,390	227,804,390		
Growth total	_	320,260,814	320,260,814		

Notes to Financial Statements December 31, 2016 and 2015

	2016			
	Total	Lavel 4	Laval 2	Laval 2
	fair value	Level 1	Level 2	Level 3
Diversifying – bond funds:  Mutual fund:  Global  Commingled fund	\$ 69,004,765 523,695	69,004,765		 523,695
Diversifying total	69,528,460	69,004,765		523,695
Inflation hedges – market: Direct ownership: REIT Mutual funds: United States	22,112,039	22,112,039	_	_
government/agency Public energy fund	1,109,777 16,259,627	1,109,777 16,259,627		
Inflation hedges total	39,481,443	39,481,443		
Deflation hedges – fixed income: Direct ownership: United States government/ agency Mutual funds:	60,791,825	_	60,791,825	_
United States corporate and other	7,315,057	7,315,057		
Deflation hedges – fixed income total	68,106,882	7,315,057	60,791,825	
Other:				
Short-term investments Accrued investment loss Receivables for investments	10,649,337 (176,002)	10,649,337 (176,002)	_	_
sold, net	648,610	648,610	_	_
Total	508,499,544	447,184,024	60,791,825	523,695
Investments measured using net asset value (or its equivalent):  Growth – market stocks:				
Commingled stock funds Growth – hedge funds:	161,797,887			
Multistrategy	90,085,517			
Long/short equity Credit-redeemable	119,856,048 52,405,197			
Credit-nedeemable Credit-nonredeemable	52,405,197 43,892,878			
Growth – private equity funds Diversifying – opportunistic:	226,797,332			
Global macro discretionary	39,899,462			

Notes to Financial Statements December 31, 2016 and 2015

2016 Total Level 1 Level 3 fair value Level 2 Global macro systematic \$ 47,219,958 Relative value 18,639,498 Inflation hedges – market: Commodity fund 13,656,831 Public energy fund 15,514,939 Inflation hedges – private: Private energy funds 63,037,281 Private real estate funds 12,839,408 Total investments \$ 1,414,141,780

	2015			
	Total fair value	Level 1	Level 2	Level 3
Growth – market stocks:				
Direct ownership:				
International \$	57,819,590	57,819,590	_	_
Mutual fund:				
Global	30,161,544	30,161,544		
	87,981,134	87,981,134		
Commingled stock funds:				
United States	85,001,327	85,001,327	_	_
International	63,062,166	63,062,166	_	_
Global	52,629,043	52,629,043		
	200,692,536	200,692,536		
Growth total	288,673,670	288,673,670		
Diversifying – opportunistic: Mutual fund:				
Asset allocation	29,425,415	29,425,415	_	_
Diversifying – bond funds:  Mutual fund:				
Global	63,472,702	63,472,702	_	_
Commingled fund	645,940			645,940
Diversifying total	93,544,057	92,898,117		645,940
Inflation hedges – market: Direct ownership:				
REIT Mutual funds:	20,746,649	20,746,649	_	_
United States government/agency	1,064,117	1,064,117	_	_

Notes to Financial Statements December 31, 2016 and 2015

		2015					
	_	Total					
	-	fair value		Level 1	_	Level 2	Level 3
Public energy Fund	\$_	18,336,229	_	18,336,229	_		
Inflation hedges total		40,146,995		40,146,995		_	_
Deflation hedges – fixed income: Direct ownership: United States government/ agency	_	69,190,014	• •		_	69,190,014	
Mutual funds: United States corporate and other	_	201,289	_	201,289	_	<u> </u>	
Deflation hedges – fixed income total		69,391,303		201,289		69,190,014	_
Other: Short-term investments Accrued investment loss Receivables for investments sold, net		10,018,564 (58,535) 13,783,247		10,018,564 (58,535) 13,783,247			=
Total	_	515,499,301	- \$	445,663,347	-	69,190,014	645,940
Investments measured using net asset value (or its equivalent): Growth – market stocks: Commingled stock funds Growth – hedge funds: Multistrategy Long/short equity Credit-redeemable Credit-nonredeemable Growth – private equity funds Diversifying – opportunistic: Global macro discretionary Global macro systematic Relative value Inflation hedges – market: Commodity fund Inflation hedges – private: Private energy funds		183,045,450 84,064,047 110,501,686 56,591,975 32,872,391 232,560,759 75,750,054 30,371,176 23,888,933 18,667,321 44,991,278					
Private real estate funds	_	19,288,770	-				
Total investments	\$ _	1,428,093,141	=				

Short-term investments include money market funds, U.S. government securities, and cash managed by the Foundation's investment managers as part of their long-term investment strategies.

Notes to Financial Statements December 31, 2016 and 2015

The following tables present reconciliations for all Level 3 assets measured at fair value at December 31, 2016 and 2015:

				2016			
	Beginning balance	Transfer	Realized gain (losses)	Unrealized gain (losses)	Purchases	Settlements	Ending balance
Diversifying-fixed income — commingled fund	\$ 645,940		54,328	(30,621)		(145,952)	523,695
Total	\$ 645,940		54,328	(30,621)		(145,952)	523,695
				2015			
	Beginning balance	Transfer	Realized gain (losses)	Unrealized gain (losses)	Purchases	Settlements	Ending balance
Diversifying-fixed income — commingled fund	\$ 877,417		104,368	(80,430)		(255,415)	645,940
Total	\$ 877,417		104,368	(80,430)		(255,415)	645,940

The Foundation recognizes transfers between levels of the fair value hierarchy on the date of the event or change in circumstance that caused the transfer. There were no transfers among Levels 1, 2 or 3 during the years ended December 31, 2016 and 2015.

### (b) Portfolio Liquidity

The Foundation reviews the liquidity of its investments to ensure that it is able to meet its cash needs for grants, operating expenses, and capital calls. As of December 31, 2016, the Foundation had investments of \$507.6 million that could be sold on a daily basis under normal market conditions. This included \$10.6 million in a money market fund, \$144.7 million in direct ownership investments held in separate accounts with the Foundation's custodial trustee, \$108.1 million in mutual fund investments, \$16.3 million in a public energy fund, which is part of the Foundation's inflation hedge portfolio, \$81.3 million in a global commingled stock fund, \$51.4 million in an international commingled stock fund, and \$95.2 million in a U.S. commingled stock fund.

Notes to Financial Statements December 31, 2016 and 2015

# (c) Strategies of Commingled, Hedge, Inflation Hedge, and Private Equity Funds

The following tables list the investment strategies, redemption terms, and assets for commingled, hedge, inflation hedge, and private equity funds measured at fair value as of December 31, 2016 and 2015:

	2016					
	Total fair value	Unfunded commitments	Redemption dates per year	Redemption notice period		
Growth – market stocks:  Commingled stock funds:  United States \$ International	45,479,397 116,318,490		Biennial Monthly/Daily	90 days 6/30 days		
Total	161,797,887					
Growth – hedge funds:  Multistrategy  Long/short equity  Credit – redeemable  Credit – nonredeemable	90,085,517 119,856,048 52,405,197 43,892,878		Semi-Annually Quarterly/Annually Quarterly/Annually None	60/90 days 45/60 days 60 days N/A		
Total	306,239,640	11,000,000				
Growth – private equity funds Diversifying – opportunistic: Global macro discretionary Global macro systematic Relative value	226,797,332 39,899,462 47,219,958 18,639,498	91,609,534 — — —	None Monthly Monthly/Quarterly Quarterly	N/A 30 days 4/5/30 days 65 days		
Total	105,758,918					
Inflation hedges – market: Commodity fund Public energy fund	13,656,831 15,514,939		Monthly Quarterly	30 days 60 days		
Total	29,171,770					
Inflation hedges – private: Private energy funds Private real estate funds Total	63,037,281 12,839,408 75,876,689	20,561,451 2,413,337 22,974,788	None None	N/A N/A		
Total \$	905,642,236	125,584,322				

Notes to Financial Statements December 31, 2016 and 2015

		2015					
	Total fair value	Unfunded commitments	Redemption dates per year	Redemption notice period			
Growth – market stocks:  Commingled stock funds:  United States \$ International	75,512,524 107,532,926		Biennial Monthly/Daily	90 days 6/30 days			
Total	183,045,450						
Growth – hedge funds:  Multistrategy  Long/short equity  Credit – redeemable  Credit – nonredeemable	84,064,047 110,501,686 56,591,975 32,872,391	_ _ _ 	Annually Quarterly/Annually Quarterly/Annually None	45–180 days 45/60 days 60 days N/A			
Total	284,030,099						
Growth – private equity funds Diversifying – opportunistic:	232,560,759	112,306,350	None	N/A			
Global macro discretionary Global macro systematic Relative value	75,750,054 30,371,176 23,888,933	_ _ _	Monthly Monthly Quarterly	30/31 days 4/5 days 65 days			
Total	130,010,163						
Inflation hedges – market: Commodity fund	18,667,321	_	Monthly	30 days			
Total	18,667,321						
Inflation hedges – private: Private energy funds Private real estate funds	44,991,278 19,288,770	40,724,319 2,545,022	None None	N/A N/A			
Total	64,280,048	43,269,341					
Total \$	912,593,840	155,575,691					

The following provides details for the investment strategies as of December 31, 2016 listed above:

# (i) Growth - Market Stocks

# **Commingled Stock Funds**

This includes \$161.8 million invested in three funds that invest in publicly traded common stock.

Notes to Financial Statements December 31, 2016 and 2015

## (ii) Growth - Hedge Funds

# Multistrategy

This consists of \$90.1 million invested in two hedge funds, of which \$71 million is redeemable by the Foundation and \$19.1 million is invested in private investments that will not be distributed to the Foundation until they are sold by the funds' managers at their discretion as market opportunities arise. These hedge funds invest in equity, fixed income, and derivative investments and vary their investment strategies in response to changing market opportunities. As of December 31, 2016, the Foundation's combined investments in these funds included 46% equity strategies, 12% credit strategies, 15% private investments and 27% cash.

# **Long/Short Equity**

This includes \$119.9 million invested in three hedge funds that invest in publicly traded equity securities using a combination of long and short positions.

### Credit - Redeemable

This includes \$52.4 million invested in two hedge funds that can be redeemed by the Foundation that invest primarily in publicly traded debt securities purchased at discounts to par value, including publicly traded bonds, bank debt, residential and commercial mortgage-backed securities, and other asset-backed securities.

#### Credit - Nonredeemable

This consists of \$43.9 million invested in two hedge funds with structures similar to private equity that make distributions to investors at the manager's discretion and are expected to fully distribute their assets over the next four to eight years approximately. These funds invest in publicly traded and private debt securities purchased at discounts to par value.

#### (iii) Growth – Private Equity Funds

This includes \$226.8 million invested in 30 funds that make distributions to investors at the managers' discretion and are expected to fully distribute their assets over the next 10 years approximately. As of December 31, 2016, the Foundation's combined investments in these funds includes 14% in seven primary funds of funds that invest in a diversified portfolio of buyout and venture capital funds, 35% in eleven secondary funds of funds that purchase interests in buyout and venture capital funds on a secondary basis at discounts to net asset value, 32% in eight venture capital funds that invest directly in technology and media companies, and 19% in four buyout funds that invest in specific sectors.

# (iv) Diversifying - Opportunistic

## **Global Macro Discretionary**

This includes \$39.9 million invested in two hedge funds. These funds invest in a range of strategies that analyze movements in underlying economic variables and predict the impact these have on equity, fixed income, hard currency, and commodity markets.

Notes to Financial Statements December 31, 2016 and 2015

#### **Global Macro Systematic**

This includes \$47.2 million invested in two hedge funds that invest in strategies that rely on mathematical, algorithmic models that analyze movements in global economic variables or prices. Some of these models seek to predict the impact of these variables on equity, fixed income, currency and commodity markets. Other models seek to identify trends in prices.

### **Relative Value**

This includes \$18.6 million invested in a hedge fund that invests in a range of strategies that analyze spreads between securities that share financial and economic characteristics to identify deviations from historical relationships. These investments benefit when discrepancies in these spreads are recognized by the market.

### (v) Inflation Hedges – Market

## **Commodity Fund**

This includes \$13.7 million in a fund that invests on a global basis in publicly traded common stock and futures related to investments in energy, metals, grains, cotton, cocoa, sugar, and other commodities.

# **Public Energy Funds**

This includes \$15.5 million invested in a fund that invests on a global basis in the publicly traded common stock of energy companies.

### (vi) Inflation Hedges - Private

## **Private Energy Funds**

This consists of \$63 million in ten funds that make distributions to investors at the managers' discretion and are expected to fully distribute their assets over the next ten years approximately. As of December 31, 2016, the Foundation's combined investments in these funds included 19% in three private energy funds of funds that invest in diversified portfolios of direct private energy funds and 81% in seven direct private energy funds that invest in companies that acquire or develop natural resource reserves, power generation facilities, and energy infrastructure assets.

### **Private Real Estate Funds**

This includes \$12.8 million invested in three funds that make distributions to investors at the managers' discretion and are expected to fully distribute their assets over the next 10 years approximately. These funds invest directly in real estate properties that are not traded on public markets.

Notes to Financial Statements December 31, 2016 and 2015

### (4) Grants Payable

At December 31, 2016 and 2015, grants scheduled to be paid in future years are as follows:

	_	2016	2015
Year:			
2017	\$	16,372,551	7,713,120
2018		4,074,928	5,207,713
2019		3,030,813	1,219,928
2020		2,125,000	400,000
2021	_	545,000	
		26,148,292	14,540,761
Discount to present value (based on interest rates from 0.75%			
to 1.87% for 2016 and 0.26% to 1.55% for 2015)	_	(302,440)	(203,646)
	\$_	25,845,852	14,337,115

### (5) Deferred Liabilities

At December 31, 2016 and 2015, deferred liabilities consisted of the following:

	_	2016	2015
Federal excise tax (note 6) 5 Penn Plaza landlord incentives	\$	5,450,809 1,175,458	5,037,365 1,383,415
	\$	6,626,267	6,420,780

### (6) Federal Excise Tax

As a private foundation, the Foundation is normally subject to a federal excise tax equal to 2% of its net investment income for tax purposes. However, under Section 4940(e) of the Code, this tax is reduced to 1% if certain conditions are met. The Foundation's current taxes are estimated at 2% and 1% of net investment income for December 31, 2016 and 2015, respectively. The current federal excise tax amounted to \$746,959 and \$820,309 for the years ended December 31, 2016 and 2015, respectively.

The Foundation records a liability for deferred federal excise tax at the 2% rate on the total unrealized appreciation in the fair value of investments. The federal excise tax will be paid as realized gains are reported for tax purposes. The unrealized gains on investments are reported net of the deferred federal excise tax revenue/(expense) of \$413,444 and \$(1,170,434) for the years ended December 31, 2016 and 2015, respectively, on the statements of activities.

Notes to Financial Statements December 31, 2016 and 2015

### (7) Lease Commitments

The Foundation occupies office space under a lease agreement expiring in 2021.

The Foundation's total contractual lease commitments are as follows:

	5 Penn Plaza
Year:	
2017	\$ 1,031,000
2018	1,101,000
2019	1,115,000
2020	1,115,000
2021	186,000
	\$ 4,548,000

During the years ended December 31, 2016 and 2015, rent expense, including escalations, was \$979,875 and \$962,661, respectively.

## (8) Pension Plans

The Foundation provides a defined-contribution retirement plan for all eligible employees, whereby the Foundation contributes 15% of a participant's eligible earnings on an annual basis. In addition, the Foundation provides a supplemental executive retirement plan for the benefit of certain eligible employees. Total pension expense for the years ended December 31, 2016 and 2015 was \$1,106,922 and \$1,061,298, respectively.

## (9) Subsequent Events

The Foundation evaluated events subsequent to the balance sheet date of December 31, 2016 through June 22, 2017, which was the date the financial statements were available to be issued, and determined there were no additional matters that are required to be disclosed.